

9873 (2026). Camilla Belich to the Minister for ACC: What independent reviews, evaluations, or inquiries, if any, have been commissioned by any department or entity for which the Minister is responsible since 27 November 2023, listed by department or entity, the name or subject of the review, the reviewer or organisation appointed, the date commissioned, and the total cost or estimated cost?

The below table shows independent reviews, evaluations, or inquiries commissioned by ACC since 27 November 2023.

ACC Business Group	Review	Reviewer	Date Commissioned	Estimated Cost
Corporate & Finance	Operating Model and Outputs of ACC's Actuarial Services Review	Finity Consulting Pty Ltd	November 2025	\$120k - \$137,500 *
System Commissioning & Performance	Performance Framework Review: review of service-level performance maturity and performance management approach	PwC	March 2025	\$580,000
System Commissioning & Performance	Physiotherapy Market Review	Sapere	May 2025	\$382,000
System Commissioning & Performance	Audiology Market Review	Sapere	January 2026	\$99,000
System Commissioning & Performance	External Supplier Audit: Habit Health	Deloitte	December 2025	\$60,000
System Commissioning & Performance	Non-Acute Rehabilitation Pathways Services Review: Review of service implementation across Health New Zealand public hospitals	Synergia	April 2025	\$200,000
ACC Board	Independent culture review – to evaluate ACC's workplace culture and the experiences of employees, as well as existing policies, systems and procedures	Doug Craig, Director at RDC Group, and Pip Muir, Chair and Partner at law firm Simpson Grierson	March 2025	\$644,368

* Excluding GST and any travel costs required