Provider	Contract Amount as of 13 July 2026
IMPAC	$100,000
Andrew Brown Ltd	$458,000
Anixi Advisory Ltd	$77,000
Beca Ltd	$3,401,000
Beyond Recruitment	$654,000
Barry Rogliano Salles (Geneve) S.A.	9(2)(i)
Business & Risk Solutions Pty Ltd (BRS)	$103,000
Cosman Parkes Ltd	$62,000
Darren Halka	$350,000
Deloitte New Zealand	$788,000
Haskoning UK Ltd	$269,000
Hays Specialist Recruitment Ltd	$1,960,000
Holman Fenwick Willan LLP (HFW)	$836,000
Humankind Ltd	$255,000
Infrastructure Advisory Group	$100,000
Inovo Projects Ltd	$307,000
Integr8ted Projects NZ Ltd	$686,000
Jarvis McDonald Group	$210,000
JH Consulting	$60,000
JM Harris Construction Consulting Ltd	$85,000
Knud E. Hansen	9(2)(i)
KPMG	$870,000
McHale Group Ltd	$85,000
MinterEllisonRuddWatts	On an as needed basis
North Projects Ltd	$270,000
One Beautiful Life Ltd	9(2)(i)
Onearc	$57,000
OSK Design	9(2)(i)
PwC	$876,000
Robert Walters	$108,000
Scott Consulting	$102,000
Smartship Australia	$283,000
The Audit Office	$333,000
The Treasury	$75,000
Transcend Consulting Ltd	$255,000
TSA Riley	$514,000
Younity Ltd	$76,000
	$14,665,000

Description of Work

Health and safety support services

Commercial Advisor

Advise on commercial terms, operator affordability analysis and SPV governance and establishr

Technical infrastructure engineering and cost advice and support

Contractors covering roles for HR and Risk Management

Ship broker services for the ships being procured by Ferry Holdings

Advise on governance objectives and priorities, building strong levels of project collaborat

Provide strategic health and safety support to the programme

Financial Modelling and programme cost reporting establishment

Ships buyer supply equipment procurement support, Commercial Advice and Cyber security Servi

Technical Support services for Cook Strait Linkspans project

Contractors for roles covering Procurement, Construction Contract management, Communications

Maritime legal services in support of the procurement process for the ships being procured b

Human Resources support for the review of Ferry Holdings' organisation structure, development

Independent project assurance assessment review

Infrastructure procurement and project delivery strategy

Develop and implement programme planning and controls

Support in establishing the finance function and short term contractor resources

Vessel Electrical Systems Plan Assessment

Review and Assessment of PMNZ Delivery Programme

Naval Architecture Services (ie ships design) in support of the procurement and contract proc

Outsourced financial accounting services, financial due diligence on respondents to the ship

Procurement probity audit services

Legal services in relation to commercial negotiations and contract preparation with project c

Independent Cost Estimation Services

Support in preparation of the Ferry Holding's ferry project Approval to Deliver Business Case

Specialist procurement support related to Linkspans and Automated Mooring Units

Development of interior designs for the ships being procured by Ferry Holdings and ongoing sh

Advisory services related to commercial agreements with project counter parties, business cas

Project co-ordinator contractor

Contractor supporting Board and Governance Groups during company establishment phase

Maritime risk assessments and simulations for the ships being procured by Ferry Holdings

External Appointed Auditor

Treasury Targeted Investment Review (Gateway)

Consultant supporting policy and enabling services

Contractors covering roles in the Infrastructure and Corporate Services teams

Board support services including Board Secretary

Notes

ment arrangements

ion across delivery parties

ces

and Stakeholder engagement, Project Management and Commercial Advisory support
y Ferry Holdings, contract negotiations with the preferred shipyard and KiwiRail, and
of core HR processes and recruitment support for permanent roles.

cess for the ships being procured by Ferry Holdings and ongoing ship construction rev
s RFP, assistance with risk analysis, technical accounting support and secondments su

counterparties and general legal support.

es

hip construction review support
se preparation, foreign exchange management and finance function establishment

d related ship spec

view support.
upporting the finan