

Attachment for Written Parliamentary Question 14001 (2025)

Vendor	Project and/or cost centre	Sum of Sum of Amount (\$)
BLKD Jane McMullan	Programme & Standard - Environmental Plan	14,722
BLKD Susan Koopu	Licensing and Regulatory activities	72
175 East Limited	Regulatory	9,125
180 Resource Solutions Limited	Property acquisitions	630,526
1PM Consulting Limited	Infrastructure Delivery	41,378
	MCIP Otaki to North of Levin	4,278
	SH3 Mt Messenger Bypass	251,561
41SOUTH CONSULTING LIMITED	Coromandel & Hauraki Resilience PBC	5,470
	Hawkes Bay Resilience Strategic PBC	5,470
	Wellington Transport Alliance	61,588
	Whangarei to Dome Valley Resilience PBC	5,470
Able Personnel Services Limited	Business Support PN	1,672
Abley Ltd	Investment Assurance	50,750
	LCLR RtZ 2021-24 Canterbury	1,015
	LCLR RtZ 2021-24 Wellington	20,839
	LCLR W&C 2021-24 Canterbury	1,015
	Opex Projects	140,037
	Planning & Investment Evidence Base	36,273
	Programme & Standard - Environmental Plan	14,561
	Programme & Standards-Safe & Sustainable	118,921
	PT Futures MRT	82,680
	Regulatory Technical	6,743
	Road User Safety	41,129
	RtZ System Management	194,290

	Safe Vehicles Programme	1,972
	Safety Camera System	38,391
	SH2 Remutaka	136,008
	SIP - Programme Management	190,364
	Speed Management Planning	310,882
	Standards & Practice	13,000
Accenture	National Maintenance and Operations	300
ACTIONS Consulting Limited	Infrastructure Procurement Strategy	105,988
Acumen BI	Asset Management Data Standard SH	80,586
	BI Services	14,284
	Clean Car Standard	43,800
	Opex Projects	9,972
	RtZ System Management	25,800
	RUC EV Collection	100,125
Advanced Traffic Solutions Ltd	Wellington TOC superseded	10,080
Agite Consulting Limited	RoNS Petone to Grenada Link Road IBC	42,638
Alan R Parker	Programme & Standards-Safe & Sustainable	3,125
	Regulatory System	4,063
Allegis Group New Zealand Limited	Asset Management Data Standard SH	43,581
	Business Analysis	287,283
	Chapter Lead	361,260
	Contingent Workforce	786,451
	Core NTS Programme Implementation costs	784,100
	Digital Domain EDPM	218,306
	End User Computing	12,979
	Regulatory Enablement	116,230

	Regulatory Strategic	57,072
	Regulatory Tools	21,114
	SIP - Programme Management	420
	Tech Operations	150,371
	Weigh Right Glasnevin	21,983
Alphero LTD	Road User Safety	533,564
AML Solutions	Clean Car Standard	2,640
Ann Mary Cunningham	Users and Vehicles	22,463
ARC Infrastructure Advisory Limited	System Design-TP3	1,920
Argonaut Limited	Digital Maintenance Activities	10,791
	Digital Renewal Activities	257,681
	Infrastructure Procurement Strategy	269,245
	Minor Works	68,350
	Opex Projects	15,466
	Programme & Standards-SH Maintenance Fixed Costs	18,450
Ascent Business Consulting Limited	Core NTS Programme Implementation costs	848,854
Atturra	Digital Performance	33,476
Axenic	Fees & Funding Stewardship Digital	19,179
	Freight	36,300
	Opex Projects	4,640
	Planning & Investment Evidence Base	23,995
	Project Breakthrough	- 20,769
Bancorp Treasury Services Ltd	Financial Accounting	9,000
Beca Limited	LGWM Integrated Delivery Vehicle	13,838
	NZ Upgrade Programme	20,385
	Policy & System Planning	3,522

	Time of Use Charging	11,358
	Wellington TOC superseded	24,157
Belinda Hill	Performance Reporting	7,350
	Programme & Standards-Safe & Sustainable	1,170
	Speed Management Planning	1,860
Beyond Services Ltd	Asset Management Data Standard (Deft) SH	176,034
	Asset Management Data Standard SH	113,574
	Business Accounting Support	219,139
	Business Analysis	114,853
	Business Partnering	13,052
	Business Support WN	61,679
	Chapter Lead	915,070
	CISO - Chief Information Security	144,879
	Community - Waikato/Bay of Plenty	157
	Various contractors	772,881
	Core NTS Programme Implementation costs	891,604
	Digital Domain ED	91,212
	Digital Performance	52,123
	Fees & Funding Cost Recovery Workstream	10,897
	Fees & Funding Implementation	21,793
	LCLR RtZ 2021-24 Taranaki	26,694
	LGWM Integrated Delivery Vehicle	24,160
	MCIP Otaki to North of Levin	89,735
	Operations Policy Planning Performance	40,578
	People Culture Safety	13,753
	Planning & Investment Evidence Base	42,410

	Various contractors	251,078
	Programme & Standards-Safe & Sustainable	11,866
	Regulatory Enablement	80,452
	Regulatory Strategic	16,165
	Safety Camera System	16,500
	SH3 Mt Messenger Bypass	157,564
Blackgold 2023 Ltd	NZ Upgrade Programme	18,069
Bold Consulting Group	Planning Performance	170,875
Breakpoint Technologies Limited	Clean Car Standard	107,820
	Common Payment System	293,860
	Consumer Hub	388,810
	Core NTS Programme Implementation costs	806,313
	Planning & Investment Evidence Base	75,330
	Safety Camera System	1,138,545
	Tolling Back Office System Replacement	410,812
	WoF Online Replacement	260,620
Broadleaf Capital International Nz	Core NTS Programme Implementation costs	23,265
	MCIP SH58 Safety Improvements - Stage 2	8,415
	Safety Camera System	13,365
Brockway Consulting Limited	SH3 Mt Messenger Bypass	21,700
BRS Auckland	Infrastructure Auckland	12,850
	Infrastructure Central	918
	Infrastructure Delivery	3,522
	MCIP Otaki to North of Levin	178,585
	MCIP SH2 Melling Efficiency & Safety Improvements	14,772
	Ngauranga to Petone Walking & Cycling	2,080

	North West Rapid Transit Improvements	113,345
	Project Services	1,626
	SH1 Additional Waitemata Harbour Connection	1,040
	Te Ahu a Turanga Manawatū Tararua Highway	1,040
C Squared Consulting Limited	Lets Get Wellington Moving	420
	LGWM Integrated Delivery Vehicle	480
	System Design-Wellington	315
	Wellington Transport Alliance	866
Canal Projects Limited	Safety Camera System	172,936
Caroline Horrox	EW SH4 Te Oreore Slip	1,080
	Programme & Standard- Environmental Plan	13,320
Catalyze APAC	Policy & System Planning	60,704
	System Planning	24,803
Cate Quinn	Business Alignment	22,125
	Integrated Delivery Model	10,950
	Opex Projects	68,550
Cerno Limited	Opex Projects	10,375
Channeled Planning and Contracting	System Planning	6,624
Cheal Consultants Ltd	S&L - Central - TPG	6,950
	S&L - Central - WSP	7,495
CI Consulting NZ Ltd	Bay of Plenty East NOC	1,610
	Central Otago Operations	2,090
	East Waikato Non-NOC	1,850
	Manawatu New NOC	1,850
	Manawatu Operations	1,850
	Marlborough SH Operations	2,090

	North Canterbury NOC	1,850
	SH1 Additional Waitemata Harbour Connection	18,715
	Southland Operations	1,850
	Taranaki NOC 2020	2,210
	Tasman NoC	2,090
	West Coast NOC	2,210
	West Waikato Non NOC	1,850
ClearPoint Limited	Chapter Lead	84,957
	Planning & Investment Evidence Base	418,681
	Platform Lead	83,419
	Safety Camera System	242,267
	WoF Online Replacement	303,708
Clever Buying Ltd	Procurement	15,800
CMW Geosciences	SH3 Mt Messenger Bypass	257,694
Cogent Limited	Auckland Network Operations	4,870
	Digital Maintenance Activities	13,497
	Digital Renewal Activities	13,710
	National Maintenance and Operations	107
	Rail Support Systems	490
	Windows Server 2008	3,063
Colin Hanrahan	Licensing and Regulatory activities	7,147
Colin Peter Blakemore	Licensing and Regulatory activities	739
Company-X-Limited	Asset Management Data Standard (Deft) LR	16,379
	Asset Management Data Standard (Deft) SH	111,668
	Asset Management Data Standard SH	36,163
	Marlborough Local Authority	35,220

	Marlborough LR Operations	14,750
	National Delivered Road Efficiency Group	2,136,883
Confide Ltd	Chief Information Security	2,400
	Core NTS Programme Implementation costs	39,473
	Safety Camera System	1,568
Cooper Associates Ltd	Public Transport	15,783
CoreLogic NZLtd	Geospatial Services	1,162
	One Network Framework	15,783
	S&L - Property GIS Programme	102,775
Cresmere Consulting Ltd	Programme & Standards-Safe & Sustainable	9,618
Cubic Transportation Systems NZ Ltd	Core NTS Programme Implementation costs	50,112
CyberCure Ltd	CISO - Chief Information Security	8,181
Data Project Management Limited	Core NTS Programme Implementation costs	118,503
Datacom Systems LTD Wgtn Division	Chief Technology	12,673
	CISO - Chief Information Security	303,181
	ECM Open Text Migration	48,458
	ITS Improvement programme (TransportOS)	15,050
	LCLR RtZ 2021-24 Auckland	14,377
	Minor Works	1,165
	Planning & Investment Evidence Base	29,571
	Safer Commercial Transport	4,028
	Transport ITS	7,624
Dave Brash Consulting	Corporate Support	10,800
	LGWM Integrated Delivery Vehicle	14,700
	MOFAS	12,000
Deal IQ Ltd	Contingent Workforce	18,850

Debtworks (NZ) Limited	Clean Car Standard	5,723
Deloitte	Chief Technology	59,176
	Common Payment System	45,630
	Consumer Hub	5,616
	Digital Performance	28,948
	eProcurement	352,144
	Infrastructure Procurement Strategy	54,104
	Intellidox	1,154,800
	Platform Lead	592,585
	Policy & System Planning	73,791
	Public Transport	153,938
	Regulatory Tools	27,340
	Safety Camera System	918,942
	Technology Simplification	36,220
	Tolling Back Office System Replacement	150,702
	WoF Online Replacement	29,484
DeLT Partners	Core NTS Programme Implementation costs	3,000
Delta-V Group Ltd	Safety Camera System	165,458
Department Of Internal Affairs	Chief Technology	82,248
	Operations Policy Planning Performance	118,807
Direction Traffic Design Ltd	Maintenance-Waikato	4,444
Divergent & Co	Business Alignment	18,700
	Chief Digital Office	18,040
	Chief Executives Office	3,652
	Infrastructure Delivery	1,050
	L&OD Management	19,360

	Multimodal Integration	5,314
	People Culture Safety	23,870
	Talent	44,000
	Talent Acquisition	44,000
	Transport Services	14,660
Doozie Ltd	Integrated Delivery Model	98,349
Dovetail Consulting Ltd	Innovation Programme	90,629
Drive IQ	Licensing and Regulatory activities	15,600
DTK and ASSOCIATES	DoLT	18,040
Dynata Pty Limited	Core NTS Programme Implementation costs	9,950
Eclipse Group Ltd	Programme & Standard- Environmental Plan	55,716
	Programme & Standards-Safe & Sustainable	5,110
	SH1 Puhoi to Wellsford RoNS Development	4,750
ECPC Limited	Sector Training & Research	10,000
Eden FX Hse Recruitment Limited	People Culture Safety	57,340
Egis NZ Limited	LCLR W&C 2021-24 Wellington	173,965
	Opex Projects	2,585
	Programme & Standard- Environmental Plan	4,965
	Wellington RoNS (5) - Transmission Gully	27,432
	Wellington TOC	3,040
	Wellington TOC superseded	8,194
Emission Impossible Ltd	Opex Projects	193,309
	Planning & Investment Evidence Base	9,680
	Sector Training & Research	5,000
	Toitu Te Taiao	94,343
Equip GP Limited	MOFAS	735,262

ERM New Zealand Limited	Carbon Neutral Government Programme	45,198
Ernst & Young Ltd	Core NTS Programme Implementation costs	272,525
	Corporate Support	36,360
	eProcurement	125,299
	Fees & Funding Stewardship Digital	186,250
	Motor Vehicle Registry	9,125
	Planning & Investment Evidence Base	35,375
	S&L - Property GIS Programme	8,250
	Safety Camera System	4,746,434
	Treasury	7,000
Ernst & Young Transaction Advisory	Commercial	231,768
	Core NTS Programme Implementation costs	15,150
	Investment Assurance	60,000
	MCIP Queenstown Package	35,000
	Procurement	69,565
	RoNS Northland Corridor Programme Management	290,296
	Safer Commercial Transport	50,500
	Sector Research Programme	111,100
Executive Coaching Centre Ltd	EW Gabrielle Northland	9,380
	SIP - Programme Management	42,800
Expert Procurement Solutions	Integrated Delivery Model	119,016
	Policy Capability	17,250
	Procurement	3,520
	Safety Camera System	194,063
Eyede Solutions Ltd	Public Transport Infrastructure	75,400
Fair Way Resolution Limited	Acquisitions	15,840

	Major Capital Investment	10,560
	National Office NZTA Team Admin	10,560
	NZ Upgrade Programme	53,753
	Willowlea Limited@Near Selkirk Place Mar	3,714
Far West Consultants Ltd	Programme & Standard- Environmental Plan	112,611
FGM Consulting	Core NTS Programme Implementation costs	356,400
Find IT Recruitment Limited	Contingent Workforce	104,045
	Core NTS Programme Implementation costs	118,100
	Digital Domain EDBA	94,792
Fluke Limited	MCIP Otaki to North of Levin	60,620
Forte Recruitment	Chief Technology	150,222
	Clean Car Standard	38,243
	Corporate Information and Records	31,312
	Regulatory Enablement	16,593
	Road User Safety	16,644
	Safety Camera System	246,233
	Technology Remediation	30,333
	Users and Vehicles	24,390
Frank Engagement Limited	Community - Central	38,840
Frequency NZ Limited	SH3 Mt Messenger Bypass	295,757
Fronde Systems Group Ltd	Programme & Standards-Engineering Standard	136,607
Fujitsu New Zealand Ltd	CISO - Chief Information Security	1,107
	Minor Works	21,103
Fusion5	Tolling Back Office System Replacement	266,392
Futurum Associates Limited	Procurement	63,000
Gartner Australasia Pty Ltd - NZ	Digital Performance	40,200

Gary O'Meara	LCLR RtZ 2021-24 Nelson	960
	LCLR RtZ 2021-24 Wellington	11,520
	LCLR SHI 2024-27 Wellington	3,744
	LCLR W&C 2021-24 Nelson	480
	LCLR W&C 2021-24 Wellington	2,016
Gbl Personnel Limited	Delivery	73,874
Gershwen Driving School Limited	Licensing and Regulatory activities	5,200
GHD Limited	Programme & Standard- Environmental Plan	79,229
	Temporary Traffic Management Acceleration	17,000
GMD Consultants Ltd	Programme & Standard- Environmental Plan	13,395
Gorilla Consulting LTD	SIP - Programme Management	218,395
Graeme Lloyd Leitch	Licensing and Regulatory activities	223
Grant Thornton New Zealand Ltd	eProcurement	151,679
	Policy Capability	12,123
	Safety Camera System	-
	Tolling Administration	9,480
	Tolling Head Office	21,518
Greater Wellington Regional Council	LGWM Integrated Delivery Vehicle	74,358
Green Light Driver Training Limited	Licensing and Regulatory activities	7,200
Greg Lee Consulting Limited	MCIP Otaki to North of Levin	19,250
H2r Limited	Asset Management Data Standard SH	86,624
	BP - Customer	25,413
	BP - Transport	32,060
	Business Analysis	159,856
	Business Partnering	62,213
	Change Design	632,888

	Core NTS Programme Implementation costs	466,591
	Digital Performance	509,747
	People Culture Safety	10,885
	Regulatory	124,795
	Regulatory Enablement	214,700
	Regulatory Strategic	93,622
	Safety Camera System	502,854
	SH3 Mt Messenger Bypass	92,743
	Talent	152,644
	Talent Acquisition	18,802
	Wellington RoNS (5) - Transmission Gully	34,074
H2R Technology Ltd	Business Analysis	72,295
	CISO - Chief Information Security	300,051
	Customer & Services	132,620
	Maori Language Diacritical Marks	3,616
Haines Nz Ltd	Talent	1,014
Hays Specialist Recruitment (Austra	Bus Decarbonisation	2,996
	Contingent Workforce	85,531
	Core NTS Programme Implementation costs	2,835
	Corporate Portfolio	144,233
	Delivery	181,791
	Digital Domain ED	180,058
	ERP Roadmap	7,727
	Financial Processing	14,605
	Head of Data and AI	25,349
	Platform Lead	124,281

	Road Safety Regulation	2,040
	Urban VKT Reduction Programmes	11,813
Helen Rickerby	National Office NZTA Team Admin	2,200
Henry Flavell	Licensing and Regulatory activities	5,200
Heywood Cabinetmakers 2009 Limited	Licensing and Regulatory activities	7,731
HKA Global (New Zealand) Limited	Wgtn RoNS - Program Management	25,000
Hudson Global Resources (nz) Ltd	Analytical Based Services	110,812
	MCIP Otaki to North of Levin	44,904
	Safety Camera System	256,364
Ids Ltd	AM Improvement for 18-21 NLTP	57,610
	Investment Planning	2,678
	MOFAS	54,012
	Programme & Standards-Tactical Asset	250,412
	Wellington NON NOC	68,803
Immersive Solutions Limited	L&OD Management	7,000
Impac Services Ltd	Auckland Network Operations	645
	Delivery Portfolio	645
	Health Safety & Wellbeing	30,915
Infrastructure Engagement and	SH3 Mt Messenger Bypass	82,800
Inov8 Ltd	Consumer Hub	1,781
Inside Executive Recruitment	Asset Management Data Standard SH	31,152
	Business Analysis	628,054
	CERF	84,914
	Change Design	505,608
	Chapter Lead	40,344
	CISO - Chief Information Security	817,158

	Contingent Workforce	145,244
	Core NTS Programme Implementation costs	1,643,090
	Corporate Portfolio	83,581
	Various contractors	1,411,505
	Digital Domain RCBA	103,145
	Digital Performance	124,963
	Enterprise Change	53,798
	LGWM Integrated Delivery Vehicle	19,790
	Licensing and Regulatory activities	100,862
	People Culture Safety	99,605
	Platform Lead PEGA	19,738
	Regulatory Enablement	1,062,696
	Regulatory Strategic	247,571
	Road Safety Management	57,789
	RtZ System Management	66,323
	TC Rapid Rollout of Urban Cycling Network	39,888
Inspire Group Limited	Clean Car Discount and Immediate Rebate	10,620
	Clean Car Discount Unwind	3,420
	Road User Safety	2,834
	Temporary Traffic Management Acceleration	47,016
	WoF Online Replacement	19,530
Integration Works Limited	Safety Camera System	176,788
	Tolling Back Office System Replacement	58,929
	WoF Online Replacement	482,875
Intertek Inform	Programme & Standards-Safe & Sustainable	136
	Regulatory Standards	28,370

	Regulatory System	183
	Safety Camera System	1,000
ISC2	Digital Domain EDBA	870
Jackson Temanawahau Te Pairi	Licensing and Regulatory activities	5,691
Jacksonstone & Partners Ltd	Business Partnering	4,135
	Road User Safety	96,783
	Urban VKT Reduction Programmes	6,982
Jaimie Anderson	Licensing and Regulatory activities	5,200
Jason Edgecombe	Licensing and Regulatory activities	1,474
JDB Consulting	National Maintenance and Operations	18,826
Jill Atkinson & Associates Limited	Chief Engineer	3,423
Joseph Archer	Wellington TOC	8,708
	Wellington TOC superseded	43,810
Just Add Lime Limited	Communications Engagement	35,350
	Investment Planning	158,663
Kahanui Ventures Limited	MCIP Otaki to North of Levin	5,719
Kainga Ora - Homes and Communities	Integrated Delivery Model	69,682
Kalimena Advisory Limited	LGWM Mass Rapid Transit	25,938
Kim Wallace Limited	MCIP Otaki to North of Levin	4,200
Kiwi Training Limited	Licensing and Regulatory activities	5,200
Kiwirail Limited	National Maintenance and Operations	10,643
Kordia Limited	CISO - Chief Information Security	11,110
Korn Ferry (NZ)	People Culture Safety	43,286
	System Leadership	2,909
Kotare Consultancy	Integrated Delivery Model	750
Kpmg	Non traditional procurement strategies	106,432

	Investment Assurance	30,000
	System Leadership	22,650
Ksk Consultancy	M&O-National Practice	23,701
	M&O-Practice Area	8,320
	National Maintenance and Operations	35,131
	Programme & Standards-Engineering Standard	25,198
	Programme & Standards-Tactical Asset	6,551
KTI Group Limited	Licensing and Regulatory activities	5,200
LAB3	Minor Works	82,210
Laird Projects Limited	RoNS SH2 Hawke's Bay Expressway Old	16,108
	SH3 Mt Messenger Bypass	65,860
	SH51 Ellison St - Stage 2	3,330
Levaula Rex Leota	Licensing and Regulatory activities	5,200
Lexel Systems Ltd	SH1 Additional Waitemata Harbour Connection	2,760
	Supporting Growth Alliance	4,140
Likemind Limited	Business Analysis	158,238
	Change Design	185,606
	Delivery	136,502
	DoLT	35,490
	LGWM Integrated Delivery Vehicle	60,437
	Opex Projects	23,963
	Regulatory Enablement	266,887
	Regulatory Performance	25,785
	Regulatory Strategic	60,428
	Safety Camera System	156,196
	Strategy	69,750

Liquid IT Ltd	Auckland Network Operations	11,714
	Blenheim Stage 2	2,340
	ECM Open Text Migration	960
	ITS Improvement programme (TransportOS)	1,080
	MCIP Otaki to North of Levin	1,587
	Minor Works	59,850
	Opex Projects	4,138
	SH1 Additional Waitemata Harbour Connection	4,826
	Tech Remediation	1,980
	Technology Remediation	27,030
	Wellington Fit-out	8,687
Luke Cunningham & Clere	Clean Car Discount Unwind	10,834
Mackie Research And Consulting Ltd	Nationally Delivered Walking And Cycling	141,348
	Programme & Standard- Environmental Plan	11,815
	RtZ Work-Related Road Safety	197,100
	TC Rapid Rollout of Urban Cycling Network	19,383
	Walking and Cycling	78,000
MacMacleod Limited	Opex Projects	9,818
Madison Recruitment Ltd	Business Support WN	21,112
	CISO - Chief Information Security	288,678
	Maintenance-Waikato	10,627
	MCIP Takitimu North Link Stage 1	83,067
	Various contractors	90,775
	Policy & System Planning	689
	Safety Camera System	27,090
	SH1 Additional Waitemata Harbour Connection	1,682

	Strategic System Planning	9,938
Marieke Zieleman	Business Alignment	36,000
Martin Bridges	Core NTS Programme Implementation costs	201,869
Martin, Jenkins & Associates Ltd	Business Partnering	4,040
	Regulatory	147,344
	RoNS Northland Corridor Programme Management	187,109
	System Leadership	21,715
Massey University	Investment Assurance Practice	815
Matapuna Trust	Licensing and Regulatory activities	24,003
Matthew Wickens	Licensing and Regulatory activities	6,244
MBM	Clean Car Standard	2,202
Mcadams LTD	Infrastructure Waikato	5,635
	M&O-National Practice	365
	M&O-Practice Area	835
	Maintenance-Waikato	8,470
	Programme & Standards-Lead Safety Advisor	57,184
	Safe & Sustainable	4,425
	System Safety & Performance	1,760
	Technical Standards	1,550
McLaren Associates Limited	Business Analysis	88,658
	Chapter Lead	131,209
	Core NTS Programme Implementation costs	390,639
	Ops - Service Management	163,817
	Safety Camera System	93,868
	Tech Operations	206,091
Meridian Business Support Limited	LGWM Integrated Delivery Vehicle	5,212

Mgi Auckland Ltd	SH3 Mt Messenger Bypass	16,531
Michael Dreaver Associates LTD	SH3 Mt Messenger Bypass	45,098
Michaela James	Asset Management Data Standard (Deft) LR	109,850
	Asset Management Data Standard (Deft) SH	60,580
	Asset Management Data Standard SH	64,870
Ministry of Business Innov & Employ	Procurement	16,250
Mitchell Daysh Ltd	North West Rapid Transit Improvements	3,393
	SH1 Additional Waitemata Harbour Connection	3,466
Momentum Consulting Group Ltd	Auckland Network Operations	85,424
	Business Alignment	36,841
	Business Analysis	234,718
	Change Design	858,568
	Chapter Lead	25,223
	CISO - Chief Information Security	1,086,240
	Clean Car Discount	3,353
	Contingent Workforce	126,929
	Core NTS Programme Implementation costs	1,031,923
	Corporate Portfolio	32,242
	Various contractors	1,232,136
	Digital Domain EDBA	108,605
	Digital Domain EDPM	123,622
	Digital Performance	31,820
	Driver Licensing Review Programme	165,951
	Fees & Funding Implementation	35,024
	LGWM Integrated Delivery Vehicle	100,577
	Licensing and Regulatory activities	112

	MOFAS	12,911
	National Ticketing	116,526
	Performance Measure Capability	188,627
	Performance Reporting	54,218
	Portfolio & Standard	47,982
	Programme & Standard	26,410
	Regulatory Enablement	833,448
	Regulatory Strategic	294,190
	RoNS Northland Corridor Programme Management	30,702
	RUC EV Collection	152,911
	Safety Camera System	47,973
	Support Services UNI	4,673
	Talent	27,043
	Tech Operations	106,912
MOX Consulting Group Limited	eProcurement	1,650
	Procurement	1,650
MSH Consulting Ltd	Deputy GM Regulatory	23,698
	Regulatory	52,680
	Regulatory System	10,300
Natasha Gunn	Compliance Driver TT	3,600
NB Consulting Ltd	Local Government	24,310
	Performance & Practice	15,168
	Tolling Head Office	19,188
Nebty Consulting Ltd	PMO	81,443
Nelmart Property Limited	Disposals	204,940
NGTC 2018 Limited	Asset Management	390

	Maintenance-Gisborne	390
	System Safety & Performance	490
Niche Consulting Group Ltd	Delivery	159,272
	Regulatory Enablement	107,714
	Regulatory Strategic	26,819
NZ Heritage Ltd	MCIP Brougham St Corridor Improvements	8,765
	MCIP SH2 Melling Efficiency & Safety Improvements	48,471
OC Solutions Ltd	AM Improvement for 18-21 NLTP	18,863
	Programme & Standards-Tactical Asset	197,684
	Regulatory	13,551
	Regulatory System	19,744
OCG Consulting Ltd (Chandler MacLeo	Business Support WN	1,934
	Clean Car Standard	190,646
	LGWM Integrated Delivery Vehicle	55,961
	Safety Camera System	1,656
Octa Associates Ltd	LGWM Integrated Delivery Vehicle	53,200
	MCIP Otaki to North of Levin	14,805
Odetta Ntezicimpa	Licensing and Regulatory activities	4,400
Omahina Consulting Limited	O2NL Foxton to Whirokino - Stage 1	3,125
One New Zealand Group Limited C	Core NTS Programme Implementation costs	402,635
One Staff Palmerston North	Permitting Assessment	5,856
	Te Ahu a Turanga Manawatū Tararua Highway	43,934
OneStaff (New Plymouth) Limited	Business Support PN	19,892
	Support Services CNI	9,325
Opt4 Personnel	Maintenance-Wellington	12,264
Orthographic	Road User Safety	50,598

	RtZ System Management	163,448
	Safety Camera System	24,050
P McLeod Consulting	Core NTS Programme Implementation costs	184,625
Pacific Beauty & Nails Limited	Licensing and Regulatory activities	7,200
PACL Group Ltd	SH3 Mt Messenger Bypass	263,565
Parallax LTD	Temporary Traffic Management Acceleration	6,978
Parker Bridge Nz	Chapter Lead	67,646
	Contingent Workforce	139,943
	Digital Domain EDBA	177,397
	Tech Ops Transport	308,924
PCI Security Standards Council LLC	CISO - Chief Information Security	2,396
Peak Group Limited	Digital Performance	19,800
Peak Performance NZ	Safety Camera System	8,457
Pembroke Advisory Services Ltd	Legal	1,875
Peopleology	Hamilton Urban Improvements - Bus priorities	5,115
	MCIP Queenstown Package	4,810
	MCIP Rolleston Access Improvements	3,965
	MCIP RoRS Queenstown Package	4,550
	SH29 Tauriko Cambridge Early works	2,801
Peter John Harimate	Licensing and Regulatory activities	1,297
PFI (2005) Limited	Core NTS Programme Implementation costs	12,006
Pilot Driving Lessons	Licensing and Regulatory activities	6,958
Place Consulting NZ	MCIP Otaki to North of Levin	5,580
Place Recruitment	CISO - Chief Information Security	181,493
	Corporate Information and Records	7,248
	Customer & Services	8,629

	Investment Assurance	11,277
	Planning & Investment Evidence Base	15,165
	Programme & Standards-Engineering Standard	1,389
	Safety Camera System	59,418
Planit Software Testing Limited	Chapter Lead	35,648
	Clean Car Standard	168,388
	Common Payment System	86,070
	Core NTS Programme Implementation costs	267,551
	Digital Performance	19,575
	eProcurement	56,776
	NLTP Development	22,316
	Planning & Investment Evidence Base	303,599
	Safety Camera System	522,046
	Tolling Administration	2,870
	Tolling Back Office System Replacement	400,056
Pn Personnel Group	Business Support PN	26,303
	MCIP Otaki to North of Levin	50,216
	Regulatory Standards	7,402
	Revenue Integrity	44,034
	Revenues	7,623
	Support Services CNI	29,271
Potentia Limited	Business Analysis	77,007
	Chapter Lead	548,317
	Core NTS Programme Implementation costs	182,023
	Digital Performance	22,321
Potentia Wellington	Various contractors	4,683,274

	Chapter Lead	370,905
	Contingent Workforce	769,636
	Core NTS Programme Implementation costs	1,067,192
	Corporate Portfolio	432,044
	Delivery	472,687
	Enterprise Change	1,771
	National Ticketing	177,068
	Planning & Investment Evidence Base	22,852
	Various contractors	2,964,576
	Regulatory Strategic	781,235
	Safety Camera System	172,936
	SIP - Programme Management	677
Presto Resourcing Options LTD	Core NTS Programme Implementation costs	181,554
Pricewaterhousecoopers	Business Support WN	636
	Chief Executives Office	187,893
	CISO - Chief Information Security	9,292
	Core NTS Programme Implementation costs	2,222
	Digital Performance	181,298
	Driver Licensing Fees Review	45,450
	Environment & Sustainability	151,500
	Financial Accounting	16,070
	Investment & Finance	636
	Investment Assurance Practice	1,190
	LGWM Strategic Highway Improvements	25,250
	Nationally Delivered Walking And Cycling	7,070
	North West Rapid Transit Improvements	252,914

	Operations Policy Planning Performance	10,818
	Risk & Assurance	733,410
	SH1 Additional Waitemata Harbour Connection	1,064,113
	SH1 Puhoi to Warkworth Capital Costs	1,313
	Treasury	1,272
	Trillion Partners Ltd - 780-782 SH 29 Ta	14,140
PrivSec Consulting Limited	CISO - Chief Information Security	70,330
Progression Group Ltd	Procurement	87,860
Project Plus Ltd	Business Alignment	37,455
	Delivery	2,500
	Delivery Portfolio	5,490
	Infrastructure Wellington	2,000
	Major Capital Investment	2,195
	Support Services WN	5,800
PWC Consulting NZ LP	Core NTS Programme Implementation costs	5,888,699
	Customer & Services	54,725
	Legal	19,895
	Planning Performance	17,857
	Safety Camera System	134,493
	Treasury	29,795
QTP Limited	Planning & Investment Evidence Base	7,810
Quantum Security Services Limited	CISO - Chief Information Security	28,785
Randstad Digital NZ Limited	Asset Management Data Standard SH	33,146
	Chapter Lead	436,235
	CISO - Chief Information Security	621,034
	Various contractors	787,401

	Core NTS Programme Implementation costs	346,002
	Delivery	248,339
	Digital Domain EDBA	295,313
	Digital Domain EDPM	173,618
	Platform Lead Geospatial	183,283
	Regulatory Enablement	221,486
	Regulatory Strategic	151,464
	Safety Camera System	60,951
	Tech Operations	187,725
Randstad Limited	Business Support WN	3,765
	Clean Car Discount	20,930
	Clean Car Standard	1,252
	Core NTS Programme Implementation costs	12,440
	Customer Service Operations	11,588
	Debt Management	30,278
	MCIP Otaki to North of Levin	32,049
	Talent Acquisition	3,678
	Tech Ops Support	10,147
	Wellington TOC	1,465
Rationale Ltd	CCDC Contract establishment 2023/24	6,256
	Consistent Condition Data Collection	6,221
	Driver Licensing Review Programme	87,018
	M&O-National Practice	3,550
	Various contractors	711,380
	National Fixed Costs OPs	2,438
	Programme & Standards - Assurance	138,381

	Programme & Standards-SH Maintenance Fixed Costs	26,778
	Programme & Standards-Tactical Asset	54,035
	Wellington NON NOC	9,343
	Wellington RoNS (5) - Transmission Gully	52,479
Recruit I T Group LTD	Core NTS Programme Implementation costs	546,299
	Planning & Investment Evidence Base	189,562
Redvespa Consultants Ltd	Clean Car Discount Unwind	17,623
	Clean Car Standard	89,191
	Integrated Delivery Model	836,423
	Safety Camera System	1,133,084
	System Optimisation	5,636
Resolve Group Ltd	Local Government	123,866
	Recovery - National	117,200
	System Optimisation	3,578
Resource Co-ordination Prtnr Ltd	SH2 Hutt Valley	6,160
	SH2 Remutaka	8,960
	SH3 Mt Messenger Bypass	51,463
Revera Limited	Digital Renewal Activities	8,207
	Technology Remediation	216
Rick Van Barneveld	Integrated Delivery Model	900
Right First Limited	Licensing and Regulatory activities	5,200
Robert Walters	Asset Management Data Standard (Deft) LR	86,858
	Asset Management Data Standard (Deft) SH	64,724
	Asset Management Data Standard SH	108,850
	BP - Customer	75,501
	BP - Transport	104,691

	Bus Decarbonisation	11,341
	Business Analysis	436,100
	Business Partnering	361,698
	Business Support WN	37,217
	Carbon Neutral Government Programme	37,680
	CERF	264,318
	Change Design	613,660
	Chapter Lead	375,934
	CISO - Chief Information Security	631,856
	Commercial	16,615
	Commercial Delivery	22,246
	Community Connect	11,341
	Contingent Workforce	1,126,252
	Core NTS Programme Implementation costs	2,059,779
	Corporate & Property	91,061
	Corporate Information and Records	57,269
	Corporate Portfolio	82,928
	Various contractors	2,711,850
	Digital Domain EDBA	359,389
	Digital Domain EDPM	17,065
	Digital Domain Lead	530,671
	Digital Performance	654,897
	Digital Renewal Activities	12,023
	eProcurement	243,129
	ERP Roadmap	27,794
	Fees & Funding Implementation	15,392

	Infrastructure Procurement Strategy	15,658
	Integrated Delivery Model	23,260
	Lets Get Wellington Moving	69,770
	LGWM Integrated Delivery Vehicle	324,097
	Licensing and Regulatory activities	172,497
	National Ticketing	14,776
	National VKT Reduction Plan	17,215
	NLTP Development	12,676
	NLTP Programme	2,305
	NZ Upgrade Programme	100,328
	Opex Projects	55,964
	People Culture Safety	145,492
	Planning & Investment Evidence Base	574,038
	Platform Lead Cloud	77,426
	Platform Lead Geospatial	22,083
	Policy Capability	154,320
	Portfolio & Programme	36,707
	Procurement Methods	231,507
	Property Services	288,788
	Regulatory Enablement	1,677,217
	Regulatory Strategic	911,189
	Regulatory System	77,757
	Regulatory Technical	77,591
	Retaining & Recruiting Bus Drivers	11,341
	RoNS Northland Corridor Programme Management	103,062
	RtZ System Management	8,101

	Safety Camera System	353,859
	SH1 Port Marsden Highway to Te Hana	21,349
	Speed Management Planning	190,415
	Talent	6,477
	TC Rapid Rollout of Urban Cycling Network	119,771
	Tech Operations	309,151
	Tech Ops Cloud	164,976
	Tech Ops Corporate	94,667
	Tech Ops Support	11,749
	Technology Remediation	44,465
	Urban VKT Reduction Programmes	58,147
Rosanne Davies	Licensing and Regulatory activities	7,687
Rudge Consulting Limited	Urban VKT Reduction Programmes	3,554
RWA Technology People	Chapter Lead	162,529
	Clean Car Standard	125,365
	Core NTS Programme Implementation costs	227,008
	Digital Domain Lead	95,285
Sabre Web Ltd	Procurement	14,300
Safer Driving Skills NZ Ltd	Licensing and Regulatory activities	11,575
Salient Consultants Limited	Digital Maintenance Activities	19,821
	SH1 Puhoi to Warkworth Capital Costs	308,689
Sarah Bradford	SH3/3A New Plymouth to Hawera	24,378
Satori Group New Zealand Ltd	Risk & Assurance	156,769
Sense Partners Ltd	Licensing and Regulatory activities	19,200
Sequoia Smart Solutions Pty Ltd	Core NTS Programme Implementation costs	73,544
Shift Advisory Ltd	Legal	143,246

	RoNS Northland Corridor Programme Management	68,906
	SH1 Port Marsden Highway to Te Hana	13,125
Shift Compliance Limited	Risk & Assurance	20,235
Siatiras Consulting Ltd	Digital Performance	3,375
SilverStripe Ltd	Channels and Web	382
Simply Privacy Limited	Core NTS Programme Implementation costs	36,918
	Safety Camera System	6,500
Siobhan Isles Ltd	RtZ System Management	13,800
Snapper Services Limited	Core NTS Programme Implementation costs	23,000
Solas Consulting Ltd	Ngauranga to Petone Walking & Cycling	53,070
Sophia Weithaler Consulting	National Maintenance and Operations	33,204
SpeakEasy	Programme & Standards - Assurance	14,818
Stantec New Zealand Ltd	SH3 Mt Messenger Bypass	3,540
	Wgtn RoNS - Program Management	34,497
Starfish Consulting Limited	Change Design	109,632
	Contingent Workforce	94,149
	Digital Domain ED	205,635
	Digital Domain Lead	80,224
	Regulatory Enablement	48,533
	Regulatory Strategic	18,128
Stella Associates Ltd	Safe & Sustainable	15,229
	Technical Standards	29,104
Stellar Projects LTD	Infrastructure Waikato	13,110
Stephanie McDonald	Safe & Sustainable	2,048
Stimpson And Co Ltd	Core NTS Programme Implementation costs	8,800
Switch Coaching & Consulting Ltd	Organisational Learning	7,000

Tactical Group	MCIP Mill Road Corridor	28,350
	MCIP SH2 Melling Efficiency & Safety Improvements	- 2,020
	MCIP SH22 (Drury) Corridor Upgrade	132,090
	North West Rapid Transit Improvements	159,540
	Recovery - National	90,119
Tactical Group Limited	Infrastructure Procurement Strategy	17,425
Tactics Limited	Environmental Planning	4,713
	Local Government	15,002
	Programme & Standards - Chief Engineer	9,690
	System Design-TP1	1,128
	System Design-TP2	1,128
	System Design-TP3	1,128
	System Design-Wellington	1,195
	System Safety & Performance	1,195
Talent Aotearoa Limited	Chapter Lead	612,017
	Chief Technology	30,644
	Contingent Workforce	1,764,764
	Core NTS Programme Implementation costs	375,262
	Digital Domain EDBA	305,877
	Platform Lead	116,438
	Platform Lead Geospatial	51,832
	Programme & Standards - Chief Engineer	25,864
	Regulatory Enablement	32,395
	Regulatory Strategic	12,322
	Safety Camera System	326,101
Talent International (NZ) Limited	Chapter Lead	654,672

	Core NTS Programme Implementation costs	262,539
	Delivery	187,236
	Digital Domain EDBA	204,407
	Ops - Service Management	10,807
	Platform Lead	21,301
	Programme & Standards - Chief Engineer	6,312
	Regulatory Enablement	14,273
	Regulatory Strategic	42,818
	Safety Camera System	174,010
	Tech Ops Apps Engineer	74,414
Taska	Business Analysis	222,977
	Change Design	51,118
	Chapter Lead	487,010
	Contingent Workforce	56,297
	Core NTS Programme Implementation costs	794,080
	Delivery	29,769
	Digital Domain EDPM	229,524
	Digital Domain Lead	129,274
	Intelligence	55,524
	National Ticketing	24,989
	Safety Camera System	43,852
	Tech Operations	28,841
Te Amokura Consultants	Core NTS Programme Implementation costs	9,620
	MCIP Takitimu North Link Stage 1	14,621
	NLTP Development	5,425
	SH2 Hewletts Road Sub area Access	1,980

Te Kahui Maru Trust	RIO SH43 Kahouri Stream Bridge Replacement	6,328
TEAM IM NZ LP	Asset Management Data Standard (Deft) LR	369,335
	Asset Management Data Standard LR	91,448
	Asset Management Data Standard SH	23,553
Team Management Services Ltd	L&OD Operations	350
Tenzing Limited	Licensing and Regulatory activities	30,846
Tessa Coppard	Road User Safety	11,963
The Catalyst Group	Bay of Plenty West Operations	10,345
	MCIP Otaki to North of Levin	53,640
The Centre for Vision & Leadership	Business Support	5,400
	Clean Car Discount	5,400
	Customer & Services	12,700
	L&OD Management	8,200
	L&OD Operations	4,200
	Organisational Learning	142,700
	Portfolio & Programme	4,250
	Procurement	5,700
	Risk & Assurance	3,150
The Garage Business Consultants	SIP - Programme Management	2,090
The Johnson Group	Delivery	132,989
	Performance & Practice	4,880
	Regulatory Enablement	143,244
	Regulatory Strategic	26,858
	System Design	185,400
The Property Group Ltd	Acquisitions	195,330
	MCIP Otaki to North of Levin	23,546

The Testing Consultancy Ltd	Common Payment System	2,160
	Consumer Hub	274,000
The Workshop Collective	Communications Engagement	10,000
Theta Systems Limited	eProcurement	49,374
	Procurement	869
Thinkproject New Zealand Ltd	Asset Management Data Standard (Deft) LR	188,963
	Asset Management Data Standard (Deft) SH	51,634
	Asset Management Data Standard SH	224,745
	Marlborough Local Authority	26,752
	Marlborough LR Operations	47,025
	Programme & Standards-Tactical Asset	5,050
Tranzpayments Consulting Ltd	Core NTS Programme Implementation costs	1,286,700
Traverse Services Limited	Analytical Based Services	45,100
	Environment & Sustainability	72,400
	Geospatial Systems	17,971
	Programme & Standards-SH Maintenance Fixed Costs	143,591
	Strategy	54,400
Tregaskis Brown Ltd	Public Transport	12,019
Triangle Recruitment	Delivery	49,086
Tribe (New Zealand) Limited	BP - Transport	24,891
	People Culture Safety	77,973
	Talent	113,908
Truepoint Ltd	People Culture Safety	1,700
TSA Management Ltd	LCLR RtZ 2021-24 Nelson	2,000
	LCLR RtZ 2021-24 Tasman	300
	LCLR RtZ 2021-24 Wellington	9,310

	LCLR W&C 2021-24 Marlborough	750
	LCLR W&C 2021-24 Nelson	500
	LCLR W&C 2021-24 Wellington	3,103
TussockLine Manawatu Limited	MCIP Otaki to North of Levin	7,868
Unisys New Zealand Limited	CISO - Chief Information Security	2,483
	Clean Car Discount Unwind	14,014
	Clean Car Standard	45,603
	Consumer Hub	142,862
	Heavy Vehicle Permits	134,154
	Opex Projects	1,020,334
	Platform Lead PEGA	246,209
	Product Stewardship Fee	82,638
	Regulatory Tools	105,583
	Tolling Back Office System Replacement	97,418
	WoF Online Replacement	43,185
Van Schaik Health & Safety	Health Safety & Wellbeing	80,320
Vitruvius	Infrastructure Waikato	4,850
	Planning Performance	35,299
Waihuia Ventures Limited	EW SH4 Te Oreore Slip	9,881
Warren Gumbley Ltd	Narrows Golf Club Inc - 512 Airport Rd	5,776
Wayne Erb	Road User Safety	29,425
Webstruxure Ltd	Clean Car Discount Unwind	47,045
	Clean Car Standard	334,259
	Compliance Driver TT	1,125
	Environment & Sustainability	4,579
	Road User Safety	120,544

	Safe Vehicles Programme	80,090
Wilkinson Transport Limited	Licensing and Regulatory activities	6,363
Worklife Group Ltd	Business Accounting Support	118,198
Younity Limited	Business Analysis	57,122
	Chapter Lead	298,253
	CISO - Chief Information Security	536,968
	Common Payment System	26,133
	Contingent Workforce	552,159
	Core NTS Programme Implementation costs	1,634,041
	ITS Improvement programme (TransportOS)	- 12,267
	Ops - Service Management	1,286,754
	Regulatory Enablement	146,176
	Safety Camera System	170,554
	Tech Operations	148,837
	Tech Ops Cloud	63,155
ZX Security LTD	Capex - Non NLTP Funded	23,188
	Common Payment System	8,954
	Freight	17,295
		139,730,460

Note: It is not possible to disaggregate the listing to isolate the specific categories referred to in the questions. In particular, this reflects the fact that many projects and assignments will have IT elements as part of the overall scope, but which is not broken out in our systems.

NZTA has adopted the definition of contractors and consultants used for Select Committee reporting i.e. we have excluded where possible the costs directly associated with the delivery of infrastructure - for example related to design consultants (such as BECA and WSP) and construction contractors such as Downer and Fulton Hogan.